## COURSE TITLE
MIS6013 – Management Information Systems

## BLACKBOARD SITE
Spring 2007 – [http://my.ltu.edu](http://my.ltu.edu) and select CRN 2768

## INSTRUCTOR
Alan McCord, Ph.D.  
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Office Hours by appointment  
IM/VOIP (AOL amccord48104 or Skype amccord48104)

## SCHEDULE
**Optional on-ground orientation:** January 17 6pm-7:30pm on the LTU campus Room T-221 and Online TBA

**On-line modules and exam period (College of Management schedule):**  
Monday January 15 through Saturday April 28, 2007

See [http://www.ltu.edu/registrars_office/calendar_final_exam.index.asp](http://www.ltu.edu/registrars_office/calendar_final_exam.index.asp) for LTU academic calendar information.

## LEVEL / HOURS
Masters Degree / 3 semester credit hours

## PREREQUISITE
Admission to the MBA, MEM, MSOM, or MSIS programs

## REQUIRED TEXT
(See Blackboard for additional resources)


Available for online purchase through LTU Bookstore at:  

## ADDENDA
LTU Online student resources  
[http://www.ltu.edu/ltuonline/currentonline.asp](http://www.ltu.edu/ltuonline/currentonline.asp)

MIS6013 Semester-Long Project Options (in “Course Information”)

## TECHNICAL SUPPORT
Technical support for using Blackboard is provided by the LTU Help Desk, 248-204-2330 or vitrc@ltu.edu
Educational Goals

Today’s business leaders need a thorough understanding of management information systems (MIS) to help deliver business value. Firms seeking competitive advantage expect information systems to do more than just perform tedious tasks, such as payroll or accounts receivable. Instead, firms look to information systems to accelerate product development, control costs, improve customer service and achieve other strategic goals. Business leaders need to develop the skills to work with their knowledge employees, their technical staff, their production staff, their business partners, and their customers to constantly improve their products and services using technology.

This course introduces Master’s Degree students to the strategic and operational uses of MIS. The course covers information technology (IT) architecture, business application systems, productivity systems, and Internet-based tools for businesses and customers. Students learn how to evaluate the cost effectiveness and business value of Information Systems. We approach MIS from both managerial and technical perspectives, as understanding both perspectives is essential to business success.

Objectives

This course focuses on the effect of technology on the business enterprise and the use of IT for competitive advantage. By the end of this course, students should be able to:

- Discuss the roles played by information technology in today’s business, and define various technology architectures on which information systems are built.
- Define and analyze typical functional information systems and identify how they meet the needs of the firm to deliver efficiency and competitive advantage.
- Identify the basic steps in systems development and examine the processes of planning, designing and implementing MIS for an organization.
- Define the relationships between the non-MIS manager and the MIS function, and identify the role of the non-MIS manager in areas such as MIS strategic planning, end-user liaison support, customer-facing systems, and decision support systems.
- Define and analyze various MIS management responsibilities including planning, budgeting, project management, and personnel management.
- Discuss critical issues in deploying international information systems.
- Discuss critical ethical and social issues in information systems.

Prerequisite Skills

Students electing MIS6013 must be admitted to an LTU Master’s Degree program. Students should have a basic understanding of information technology principles acquired through personal and/or business use of IT systems, and should be fluent in the use of personal productivity tools such as e-mail, word processing software, spreadsheet/database software, and presentation software.

Instructional Methods and Course Organization

A variety of instructional methodologies are used in this course:

- **Blackboard learning environment** – Blackboard at my.ltu.edu contains the syllabus, all assignments, reading materials, streaming videos, narrated Powerpoint mini-lectures, chapter quizzes, links to Web resources, and discussion forums. You will submit all assignments via Blackboard, and are expected to participate regularly in discussion topics. Please take time to familiarize yourself with the organization of the Blackboard site. You will want to check the site frequently for announcements reminding you of new resources and upcoming assignments.

- **Student/Instructor Conversations** – Students keep in touch with the instructor via e-mail messages, telephone conference calls, and IM conversations.

- **Self-assessments** – Pre- and post- self-assessment tools will help students measure their entering skills and progress during the course.
• **Required readings** – Laudon chapters should be read according to the schedule outlined in the syllabus. Chapters will be discussed online.

• **Student Web Site** – A student web site at [http://wps.prenhall.com/bp_laudon_mis_9/](http://wps.prenhall.com/bp_laudon_mis_9/) includes instructional materials, PowerPoint slides, case studies, application exercises, and practice quizzes. You should make use of as many of these resources as you need to be successful.

• **Case Study** – Individual students or two-student teams will develop an original case related to the contents of a chapter from the Laudon text.

• **Semester-Long Project** – Individual students or two-student teams conduct a semester-long project using one of three project frameworks. The semester-long project is submitted as three sub-projects.

• **Reflective Consolidation** – A “reflective consolidation” (final exam) provides students with the opportunity to demonstrate understanding of course concepts and principles.

### Class Policies and Expectations

I plan to offer you a valuable learning experience, and expect us to work together to achieve this goal. Here are some general expectations regarding this course:

- Each student has a LTU e-mail account. If you wish to use a different e-mail address for this course, please change your e-mail address in Blackboard under “Student Tools” and send an e-mail to mccord@ltu.edu so I can store your address in my e-mail directory.

- Readings, discussion forum participation, and written assignments must be completed according to the class schedule. If business travel will take you away from regular participation, please clear these dates with me in advance.

- It is essential that all students actively contribute to the course objectives through their experiences and working knowledge of business and IT.

- All assignments must be submitted on schedule, via Blackboard, and using Microsoft Office-compatible software. If you need to submit an assignment via e-mail, contact the instructor in advance. Late work will be reduced in value.

- Assignments must be completed to an adequate standard to obtain a passing grade. Requirements for each assignment are detailed in this syllabus and on the LTU Online web site.

- Be prepared to log into Blackboard at least once each day. Please focus your on-line correspondence within the appropriate Blackboard discussion forums so that your colleagues can learn from you.

- At the end of the course, you will be invited to participate in a University evaluation of this course. Your feedback is important to the University, to LTU Online, and to me as an instructor, and I encourage you to participate in the evaluation process.

It is important for you as students to know what to expect from me as your instructor:

- I will be available to you via e-mail and phone, and will promptly reply to your messages.

- I will be available to you for face-to-face appointments as requested.

- I will maintain the Blackboard web site with current materials, and will resolve any content-related problems promptly as they are reported to me.

- I will send out a weekly e-mail update to all class members to guide upcoming work and remind you of assignment due dates.

- I will return all assignments to you promptly, and will include individualized comments and suggestions with each assignment.

- I will hold our personal written or verbal communications in confidence. I will not post any of your assignments for viewing by the class without requesting your approval in advance.

- I will treat all members of the class fairly, and will do my best to accommodate individual learning styles and special needs.

If any of these points need clarification, or when special circumstances arise that require my assistance, please contact me so that we can discuss the matter personally.
MIS6013 begins with a one-week online course orientation period to familiarize yourself with the online learning environment and to meet online or via phone with your instructor.

<table>
<thead>
<tr>
<th>Dates</th>
<th>Modules</th>
<th>Topics / Readings</th>
<th>Assignments Due</th>
</tr>
</thead>
<tbody>
<tr>
<td>Prior to Start of Semester and Week of Jan 15</td>
<td>Module 0</td>
<td>Overview of textbook&lt;br&gt;Online Learning Orientation&lt;br&gt;Course Orientation and group formation&lt;br&gt;Opt On-ground Orientation: Jan 17 6pm - LTU T-221 and Online TBA</td>
<td>Course orientation&lt;br&gt;Instructor conversation&lt;br&gt;Individual Pre-Assessment&lt;br&gt;Propose Semester Projects&lt;br&gt;Propose Case Studies</td>
</tr>
<tr>
<td>Week of Jan 22</td>
<td>Module 1</td>
<td>Chapter 1 – Managing the Digital Firm</td>
<td>Begin Semester Projects&lt;br&gt;Bb Forums&lt;br&gt;Case Studies / Bb Forums</td>
</tr>
<tr>
<td>Week of Jan 29</td>
<td>Module 2</td>
<td>Chapter 2 – Information Systems in the Enterprise&lt;br&gt;Chapter 3 – Information Systems, Organizations, Management, and Strategy</td>
<td>Case Studies / Bb Forums&lt;br&gt;Instructor Conf Calls&lt;br&gt;Case Studies / Bb Forums</td>
</tr>
<tr>
<td>Week of Feb 5</td>
<td>Module 3</td>
<td>Chapter 5 – Ethical and Social Issues in the Digital Firm&lt;br&gt;Chapter 6 – IT Infrastructure and Platforms</td>
<td>Case Studies / Bb Forums&lt;br&gt;Semester Project (1) Due&lt;br&gt;Case Studies / Bb Forums</td>
</tr>
<tr>
<td>Week of Feb 12</td>
<td>Module 4</td>
<td>Chapter 7 – Managing Data Resources</td>
<td>Case Studies / Bb Forums&lt;br&gt;Semester Project (1) Due</td>
</tr>
<tr>
<td>Week of Feb 19</td>
<td>Module 5</td>
<td>Chapter 8 – Telecommunications, Networks, and the Internet</td>
<td>Case Studies / Bb Forums&lt;br&gt;Mid-Term Evaluation</td>
</tr>
<tr>
<td>Week of Feb 26</td>
<td>Module 6</td>
<td>Chapter 9 – The Wireless Revolution</td>
<td>Case Studies / Bb Forums&lt;br&gt;Semester Project (2) Due</td>
</tr>
<tr>
<td>Week of Mar 5</td>
<td>Module 7</td>
<td>Chapter 10 – Security and Control</td>
<td>Case Studies / Bb Forums&lt;br&gt;Instructor Conf Calls</td>
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<tr>
<td>Week of Mar 12</td>
<td>LTU Mid-Winter Break</td>
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<tr>
<td>Week of Mar 19</td>
<td>Module 8</td>
<td>Chapter 11 – Enterprise Applications and Business Process Integration</td>
<td>Case Studies / Bb Forums&lt;br&gt;Semester Project (2) Due</td>
</tr>
<tr>
<td>Week of Mar 26</td>
<td>Module 9</td>
<td>Chapter 12 – Managing Knowledge for the Digital Firm</td>
<td>Case Studies / Bb Forums&lt;br&gt;Semester Project (2) Due</td>
</tr>
<tr>
<td>Week of Apr 2</td>
<td>Module 10</td>
<td>Chapter 13 – Enhancing Management Decision Making for the Digital Firm</td>
<td>Case Studies / Bb Forums&lt;br&gt;Semester Project (3) Due</td>
</tr>
<tr>
<td>Week of Apr 9</td>
<td>Module 11</td>
<td>Chapter 14 – Redesigning the Organization with Information Systems</td>
<td>Case Studies / Bb Forums&lt;br&gt;Semester Project (3) Due</td>
</tr>
<tr>
<td>Week of Apr 16</td>
<td>Module 12</td>
<td>Chapter 15 – Understanding the Business Value of Systems and Managing Change</td>
<td>Case Studies / Bb Forums&lt;br&gt;Instructor Conf Calls&lt;br&gt;Semester Project (3) Due</td>
</tr>
<tr>
<td>Week of Apr 23</td>
<td>Final Exams</td>
<td>Course Summary&lt;br&gt;End of Spring 2007 Course</td>
<td>Reflect Consol Due&lt;br&gt;Individual Post-Assessment&lt;br&gt;End-of-Term Evaluation</td>
</tr>
<tr>
<td>Apr 28</td>
<td>End of Spring 2007 Semester</td>
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Student Evaluation

The course has five assignments totaling 100 points (left column). Letter grades are awarded based on the total number of points achieved (right column). Points are deducted for late assignments.

<table>
<thead>
<tr>
<th>Assignments</th>
<th>Points</th>
<th>Class Points</th>
<th>Letter Grade</th>
</tr>
</thead>
<tbody>
<tr>
<td>Case Study</td>
<td>15</td>
<td>96 and above</td>
<td>A</td>
</tr>
<tr>
<td>Case Study</td>
<td>15</td>
<td>90 – 95</td>
<td>A-</td>
</tr>
<tr>
<td>Semester-long project (3 parts)</td>
<td>45</td>
<td>87 – 89</td>
<td>B+</td>
</tr>
<tr>
<td>Reflective Consolidation (Final Exam)</td>
<td>15</td>
<td>83 – 86</td>
<td>B</td>
</tr>
<tr>
<td>Quizzes and Online Participation</td>
<td>25</td>
<td>80 – 82</td>
<td>B-</td>
</tr>
<tr>
<td>Total Points</td>
<td>100</td>
<td>77 – 79</td>
<td>C+</td>
</tr>
<tr>
<td></td>
<td></td>
<td>73 – 76</td>
<td>C</td>
</tr>
<tr>
<td></td>
<td></td>
<td>70 – 72</td>
<td>C-</td>
</tr>
<tr>
<td></td>
<td></td>
<td>61 – 70</td>
<td>D</td>
</tr>
<tr>
<td></td>
<td></td>
<td>60 and below</td>
<td>E</td>
</tr>
</tbody>
</table>

Note: Grades lower than “B” fall below the LTU graduate standard

Practical Guidelines for Class Load Expectations

A three-credit graduate course generally requires at least nine hours per week of time commitment. Here are some practical guidelines to help schedule your MIS6013 time commitments:

1. A 14-week semester (the Summer “E” semester is compressed into 11 weeks) would require at least 126 hours of time commitment to successfully complete all readings, activities, assignments, and texts as described in this syllabus.
2. You should reserve at least 6 hours per week to read the required textbook chapters and resources, participate in online discussions, review presentation materials, and work through online quizzes. This effort will total at least 84 hours over the course of the semester.
3. You should organize your remaining time to roughly correspond with the point value of each major assignment. This means that you should plan to spend at least:
   - 8-9 hours preparing your case study review;
   - 24-40 hours working with your group on the three parts of your semester-long project; and
   - 8-9 hours working on the various components of your reflective consolidation (final exam).

These guidelines may not reflect the actual amount of outside time that you – as a unique individual with your own learning style – will need to complete the course requirements. The number of hours each week will vary based on assignment due dates, so please plan ahead to insure that you schedule your academic, work, and personal time effectively. The following graphic can be used to guide you in planning your weekly MIS6013 work to remain on schedule:

On-Line Learning Schedule

<table>
<thead>
<tr>
<th>Sun</th>
<th>Mon</th>
<th>Tue</th>
<th>Wed</th>
<th>Thu</th>
<th>Fri</th>
<th>Sat</th>
</tr>
</thead>
<tbody>
<tr>
<td>Read Textbook Chapter</td>
<td>Take On-Line Chapter Quiz</td>
<td>Participate in Weekly Blackboard Forums</td>
<td>Individual and Group Project Work – Coordinate With Colleagues</td>
<td>Instructor Communication – As Needed</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

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Assignment Details

MIS6013 course assignments and evaluation criteria are detailed below. Please review these requirements carefully. See the section Academic Resources / Assessment Guidelines for information about assessment of written and oral presentations.

Details for all assignments are shown below. Please note that you should not submit any assignments to the Blackboard “Digital Drop Box.” All assignments are submitted using the Blackboard “Assignments” function. Some assignments are also posted to the Blackboard Discussion Forum for student comments.

Case Study (15 Points)

Overview – Individual students or teams of two students will develop a case study related to the content covered in the appropriate chapter of the Laudon text (note: you cannot use specific cases provided at the end of the Laudon chapter), to one of the MIT video lectures indexed in the “Course Information” section, or to a real-world case within your business or within your professional field related to the use of information technology. See the “Course Information” section of Blackboard for an example of a case study. Your case study will consist of:

- A three-page document (posted to the Blackboard “Assignments” section) summarizing the facts of your case, a personal critique of the case using either a “lessons learned” or “best practices” approach, and a list of at least three citations from trade or academic journals.
- Posting the document to the appropriate Blackboard discussion forum, providing a brief overview of the case with one or two focused questions for student discussion, and responding to follow-up questions posted in the discussion forum.

Proposal – One member of the team will use the Blackboard discussion forum to propose your team members and your case topic on a “first come first served” basis (note: no more than two cases will be scheduled per week). The proposal should provide information on the focus of your case and the information sources you will use to research the case. Case studies will be scheduled to correspond with the weekly schedule (see syllabus schedule), so you may propose an “early” or “later” due date to fit your scheduling needs.

Deliverables and Evaluation – Submit your Case Study document to the Blackboard “Assignments” section and to the appropriate Blackboard discussion forum. Include a brief “executive summary” of your case and one or two focused questions for student discussion when posting to the Discussion Forum. Your work will be evaluated to a maximum of 15 points based on:

- Your case study document (up to 5 points)
  - Nominal three page case with title and team member names – 2 points
  - Organization and overall writing quality – 2 points
  - Assignment submitted on time – 1 point
- Your critique (up to 3 points)
  - Use of either a “lessons learned” or “best practices” approach – 2 points
  - Overall critical thinking and writing quality – 1 point
- Your citations (up to 3 points)
  - Use of at least three citations from trade or academic journals – 2 points
  - Use of APA citation formatting – 1 point
- Your Blackboard discussion forum posting and response to questions (up to 4 points)
  - Posting your document and a brief “executive summary” – 1 point
  - Posting one or two focused questions for follow-up discussion – 1 point
  - Responses to questions from class members – 2 points

Semester Project (45 points from 3 sub-projects)

Overview – Individual students or teams of two students will conduct a semester-long project using one of three project frameworks:

A. IT Assessment and Improvement Proposal – a workplace-centered project focused on assessing and improving IT capabilities within the business
B. **Business Plan Aligned with the Michigan 21st Century Jobs Fund** – a business plan for a new technology-focused business in one of the four Jobs Funds domains

C. **Laudon “Dirt Bikes USA” Running Case** – completing all assignments associated with the “running case” provided in the Laudon textbook. You may choose to use the Dirt Bikes data or data from your own business.

Details regarding each of these assignment options and deliverables are posted as a separate document in the “Syllabus” section of the Blackboard site. Each assignment option is submitted as three sub-projects and will culminate in the submission of the entire project document.

**Proposal** – One member of your team will use the Blackboard discussion forum to propose your assignment option and team member(s) on a “first come first served” basis. Your proposal should include the members of your group, your assignment option, and information about your target business as appropriate.

**Deliverables and Evaluation** – You will submit your semester project as three sub-projects as noted in the syllabus schedule. In addition, you will participate in a Blackboard discussion forum for each phase of the semester project, responding to questions from your colleagues about your work. Each sub-project will be evaluated to a **maximum of 15 points per sub-project** based on:

- **Your project document (up to 12 points)**
  - Minimum ten page document including coverage of all issues noted in the assignment document – 4 points
  - Inclusion of appropriate diagrams and figures – 2 points
  - Organization and overall writing quality – 3 points
  - Citations from trade and academic journals included in APA author-date format – 2 points
  - Assignment submitted on time – 1 point

- **Your Blackboard discussion forum postings and responses to questions (up to 3 points)**
  - Posting a summary of each part of your work to the Blackboard discussion forum – 2 points
  - Responses to questions from class members – 1 point

**Reflective Consolidation (15 points)**

**Overview** – A reflective consolidation will serve as a “final examination” covering the course content. This reflective consolidation – held within a Blackboard discussion forum – will be based on your key concepts and principles learned from this course, and how this learning may add value to your future learning or professional objectives. You will be asked to make an “opening statement” and to discuss yours and other students’ statements within the forum.

**Deliverables and Evaluation** – Submit your Blackboard discussion forum responses by the due date noted in the schedule. Your **opening statement will be evaluated to a maximum of 5 points** based on the depth of your assessment, your linkage to course content, and your overall organization and writing quality (see evaluation rubrics in this document for more information). Your **Blackboard discussion forum contributions will be evaluated to a maximum of 10 points** based on the following criteria:

- **8-10 points** – Offered critical analyses of existing posted ideas and/or introduced different interpretations to existing ideas. Revealed a solid understanding of the topic as evidenced by thoughtful responses, questions, and supporting evidence.

- **5-7 points** – Revealed an adequate understanding of the topic as evidenced by posts indicating basic knowledge. Agreed or disagreed with existing discussion and provided limited justification or explanation.

- **2-4 points** – Agreed or disagreed with existing discussion but provided no justification or explanation. Revealed a limited understanding of the topic limited to information that could be derived from prior posts by other students.

- **0-2 points** – Messages were unrelated to discussions. Provided no evidence of agreement or disagreement with existing discussions. Did not participate in the discussion forums.
Quizzes and Online Participation (25 points)

Each student is expected to actively participate in online activities. Class participation is evaluated to a maximum of 25 points based on:

- Up to 10 points – Reading the required text chapters and working through the online practice quizzes according to the class schedule; and
- Up to 15 points – Actively participating in Blackboard discussion forums, responding to questions posted by the instructor, and interacting positively with other students.

Syllabus Addenda

Please see the LTU Online “Current Students” web site [http://www.ltu.edu/ltuonline/currentonline.asp](http://www.ltu.edu/ltuonline/currentonline.asp) for comprehensive information about Lawrence Tech’s academic services, library services, student services, and academic integrity standards. The contents of this web site is explicitly included as syllabus requirements.

The LTU Online “Current Students” web site also includes grading rubrics used by your instructor to evaluate written assignments, discussion forum participation, and group assignments. Please note that the SafeAssignment anti-plagiarism product will be used for written assignments submitted for this course. Please see the instructions included on the LTU Online web site regarding the use of the SafeAssignment product.